This year we celebrate “Legacy” at Pathfinder Village, the intangible spirit that has shaped this amazing organization for over three decades. It is impossible to share with you in entirety the many individuals who have left their legacy with Pathfinder Village. Our second issue of Pathfinder Magazine, tells the stories of a handful of individuals and families who have demonstrated the spirit of “Legacy” in 2013.

Everywhere you visit here, there are stories tied to these legacies – a tree planted to honor family members, a steeple raised as a symbol of love and constancy, an ongoing program supported through a visionary benefactor. You can’t help but be emotionally moved when you walk the grounds, enjoy the talented bell choir, and listen to Lloyd, a resident, as he shares his wisdom with new staff at our monthly orientation training. There is a spirit that is alive at Pathfinder Village; it is all around us every day and I believe this spirit comes from the deep abiding faith of so many who dedicate themselves to making a difference in the lives of children and adults with Down syndrome and intellectual disabilities.

I often think about the leadership of the Village and what an awesome responsibility and honor it is to be part of this legacy of leadership. Today, I especially think about Dr. William Streck, Board Chair, who will be retiring from Bassett Healthcare this summer after 30 years of leadership. During his tenure as president and CEO at Bassett, he also served as a leader at Pathfinder Village, guiding us with a calm and confident spirit.

I hope these legacy stories in this issue of Pathfinder Magazine will remind you of your own spirit of legacy and how each one of you has left an indelible mark on our thriving community through your dedication and generosity. The next time you are at Pathfinder Village or involved in a Pathfinder activity, take a moment to feel the spirit of our community … you are part of this! Thank you.

Gratefully yours,

Paul C. Landers, M.Ed.
Chief Executive Officer
Pathfinder Village
One of the blessings of being a community are the tales and traditions that make Pathfinder Village unique. With a story spanning three decades, coupled with our heritage from the Otsego School, Pathfinder has developed its own rich culture.

This engaging and vibrant quality didn't just happen. It came about through faith and vision, and the generosity of donors. It happened when people developed an affinity for the Village, and gave of themselves. In this Annual Report, we honor some of those who have created meaningful legacies for Pathfinder residents. We also extend our deep gratitude to all who have adopted our motto, "... that each life may find meaning."

---

Across the years I have walked with you  
In deep green forests, on shores of sand.  
And when our time on earth is through  
In heaven too, you will have my hand.

Margaret R. Barton's epitaph is fitting - for many years she supported Pathfinder Village and extended her hand in kindness to the residents. Married to Eugene F. Barton, the Newark Valley postmaster and a long-time member of the Owego Rotary, Mrs. Barton (1915-2011) learned about the Village through a club luncheon and adopted Pathfinder as one of her key charities. Her other interests included square dancing, bird watching, and traveling; she had visited all 50 states and crossed the Atlantic and Pacific. She also supported the Boy Scouts, conservation organizations, and the Cornell Ornithology Lab in Ithaca.

From the mid-1980s on, she supported the Village’s Kennedy Willis Center, Pathfinder’s education, outreach and research arm. She also supported the scholarship fund to help Village families with tuition.

Mrs. Barton’s giving was entirely selfless. "It gives me great pleasure to know that our contributions have helped the residents," she wrote in a letter to Village staff. "Their smiling faces tell the story...my reward is knowing that I can help."

**Leatherstocking’s Legacies**

Some legacies are based in hard work and a steadfast belief in the greater good. Edward J. Kroll (1930-2013), the former golf pro at the Leatherstocking Golf Course, Cooperstown, and Donald L. Olin (1933-2013), an avid golfer who served as a Village Foundation Trustee in the 1980s, started a benefit golf tournament with Trustee Joseph P. Franzese (1923-1999) that has provided over $2.3 million in scholarships to Pathfinder families, The Otesaga Hotel Seniors Open and Pro-Am.

Joe and Ed were friends, and they hit upon the idea of coupling a one day Pro-Am with a three day event...
for senior golf pros to raise funds for Pathfinder. Don, a businessman with a background in teaching, helped as an early volunteer and participant. By 1983, with the support of The Clark Estates and philanthropist Stephen C. Clark Jr., the Open was on its way to becoming Pathfinder’s largest benefit event.

Despite his achievements as a PGA member and at top USGA competitions, Ed’s most cherished accomplishment was co-founding the Seniors Open, according to his family. Don served as event chair following Joe’s death, and helped secure additional sponsors. The event is now in its 32nd year, and enjoys the support of major sponsors NBT Bank and Coca-Cola Refreshments. The Open maintains its traditional post-Labor Day format, as devised by Messrs. Kroll, Franzese and Olin, and provides $50,000 in vital annual tuition support for families.

**INVESTING IN PATHFINDER**

Marian G. Mullet is well-known as Pathfinder’s founding chief executive officer, and labored for over 25 years to make the dream of our open-access community a reality. Along the way, she sought the help and advice of her big brother, Harvey B. Goddard, Jr. “Being the two eldest of five children, we were extraordinarily close, and because of my work at Pathfinder, Harvey wanted to help it succeed,” said Mrs. Mullet. “He was always interested in young people, and savvy when it came to investing. It was in this way he helped us.”

Mr. Goddard (1926-2013) grew up in Hartford, Connecticut, and was a Naval veteran of WWII and Korea. He went to Bates College, and taught history and economics at Arcadia High School in California. “He was really interested in and good at investing. Once he reached a goal, he would take half, set it aside, and reinvest the other half,” remembered Mrs. Mullet. “He taught many of his students this, and they remember him fondly.”

His interests at Pathfinder focused on the Kennedy Willis Center and building the scholarship fund. Through his bequest, a new chair at the Kennedy Willis Center was established to support educational programs, research, and national speakers in the field of Down syndrome.

**TIES TO HOME**

Several recent legacies were forged in the love that people have for their hometowns. Virgil E. Zinninger, (1925-2011) and his friend, Louise Evelyn Manuelsen (1925-2004) attended school together in Edmeston. Virgil enlisted after graduation, serving on the USS Gilligan in the Pacific in WWII. He came home and became a manager at Edmeston’s Central National Bank. He was a lifelong member of many groups, including Rotary, the United Methodist Church, and the American Legion. He served with distinction on the Village Board of Directors. He and Evelyn remained close, and that friendship grew to include her husband, Russell Elms (1922-2013).

Evelyn’s life path took her to Staten Island in 1947, where she met and married Russell (1922-2013); both worked for Procter & Gamble. Russell was a photographer, served in the US Army in Africa and Italy during WWII, and enjoyed hiking the world’s glaciers. Together, they traveled to over 30 countries, but would always return home and visit Pathfinder.

By 2000, they had retired to Arizona, and it was Evelyn’s wish to be interred in Edmeston after her death in 2004. Russell established a scholarship in her memory; both he and Virgil made unrestricted bequests to fund Village operations and new programs. The three are again united in the peaceful Union Cemetery of Edmeston.
Scholarship Funds

Village scholarships help families with tuition payments. From our earliest days, scholarships have made a lasting difference, allowing residents to continue on their paths of growth and independence. Our “work horse” fund has been based on the proceeds of The Otesaga Hotel Seniors Open and Pro-Am. Our scholarship funds include:

- 25th Anniversary Fund*
- Norma Anderson Fund*
- Arkell Hall Foundation Fund
- At-A-Glance Group Fund
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- “Time to Grow, Room to Grow” Fund*
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- Adam Ullman Fund
- Utica National Group Foundation Fund
- Henry & Mildred Whitbeck Fund
- Carrie M. Wilkins Fund
- John P. & Barbara A. Woods Fund
- Howard E. & Barbara E. Zimmerman Fund

* Designates a temporarily restricted fund.

The Pathfinder School Class of 2013 represents a new generation of young people living with disabilities. The belief in opportunities for young people is what has led many Pathfinder Village donors to start scholarship funds, and to support our two key benefit events, The Otesaga Hotel Seniors Open and the Chobani Tennis Classic. These two events occur in Cooperstown the day after Labor Day each year.
**Scholarship Donors**
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CHOBANI TENNIS CLASSIC

The Pathfinder Village Foundation is pleased to announce two tremendous tournaments for September 2, 2014 that will support our Village Scholarship Endowment. The Otesaga Hotel Seniors Open celebrates its 32nd year, and begins with its traditional post-Labor Day Pro-Am at the incomparable Leatherstocking Golf Course.

On the same day, amateur tennis enthusiasts will play in a double-flight round robin tournament, the Chobani Tennis Classic, at the nearby Cooperstown Country Club to raise additional funds for scholarships. After a fun and exciting day on the lakeside courts, participants are invited to enjoy the awards banquet at The Otesaga Resort Hotel. Register today!

For information: www.pathfindervillage.org • (607) 965-8377 • golf@pathfindervillage.org

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When the Kennedy Willis Center opened in 1996, Village leaders shared a vision of serving the disabilities community through community education, counseling, and outreach to families everywhere. Today, that mission continues, and is resulting in strong partnerships with researchers, academic institutions, and a new generation of students.

“Our Board of Directors and Administrators want to extend the Center’s reach by increasing its educational and outreach efforts locally, and by engaging the national disabilities community in new ways,” said Village Chief Executive Officer Paul C. Landers. “It’s really a multi-tiered approach—engagement and leveraging resources—to build capacity in our community.”

As of press time, the Kennedy Willis Center is preparing for its 2014 Symposium on Aging, Dementia and Intellectual Disabilities, on Friday, May 16. Co-sponsored by the Center and the National Down Syndrome Society, the symposium will feature Laurie A. Kelley, the acting commissioner of the State Office for People With Developmental Disabilities, and prominent researchers and clinicians Matthew Janicki, PhD, and Seth M. Keller, MD, the co-chairs of the National Task Group on Intellectual Disabilities and Dementia (NTG). The NTG is a committee of the American Academy of Developmental Medicine and Dentistry (AADMD), formed as a response to the 2011 National Alzheimer's Project Act. The NAPA was enacted to meet growing caseloads of dementia patients, and to coordinate efforts in research, clinical care, and residential care. A key role of the NTG is to highlight the additional needs of individuals with ID/DD who are living with dementia, and to ensure their needs are considered as part of federal policy.

Other symposium presenters include Columbia professor, author and parent Rachel Adams, PhD, Kathleen Bishop, PhD, a clinical instructor in the Department of Medicine, Geriatrics and Aging at the University of Rochester Medical Center, and Wayne Silverman, PhD, co-director of the IDD Research Center at the Kennedy Krieger Institute, who has directed one of the largest research projects on aging among those with Down syndrome.

KWC Director Helen Stepowany with researchers Deborah Pang and Tracy Listwan, who are conducting an Aging Research Program for the NYS Institute for Basic Research in Developmental Disabilities. The IBR has been a research partner with Pathfinder Village for over two decades.
"The 2014 Symposium, and other ongoing projects at Pathfinder reveal the interconnections of service organizations and the greater disabilities community," explained Center Director Helen Stepowany. "Looking at the Kennedy Willis Center’s history, it has been a strength to collaborate with colleges, universities, hospitals and leading research entities, like the Institute for Basic Research and Kennedy Krieger, to extend new ideas, provide input, and share what has been learned here at Pathfinder Village in meaningful ways."

The latest report to share "what works at Pathfinder" is based on a two-year study the Center has compiled with health care administration faculty at Utica College, Dr. Dana B. Hart, Mary Wilhelm-Chapin, Dr. Cheryl Sandford and Dr. Gail Young. Through the support of Michael A. and Margaret A. Nicolais, the team researched and developed a study on the core strengths and stakeholder perceptions of the Pathfinder Village community model. In June, a white paper will be presented to the AADMD at its annual meeting in Princeton, New Jersey, and at the American Association on Intellectual and Developmental Disabilities National Conference in Orlando, Florida.

"This study may offer insights to other agencies about how planned communities are inclusive and synergistic, and provide unique opportunities for independence, self-esteem and interpersonal ties for people living with intellectual disabilities," said Dr. Hart. "There are processes that evolve in planned communities that positively affect the individual, his family and direct care providers, the immediate community, and society outside the entity’s borders."

Dr. Hart’s research was conducted with the help of Utica College students. For them, the processes of interviewing stakeholders and analyzing data presented opportunities to contribute to important research. In many ways, the Center has served as a proving ground for young professionals.

In recent years, the Center has established programs with regional institutions, including Colgate, Hartwick, Tompkins County Community College, and the State University of New York, (Geneseo, Oneonta), and the Cooperstown Graduate Program in History Museum Studies.

"Because we are a community with many facets and activities, we are able to craft individualized experiences for students based on their professional strengths, interests, and guidelines from collegiate advisors," said Ms. Stepowany. "For instance, Hartwick music education major Katie Orrell gained hands-on experience this winter through working in..."
The structure of many internships at the Village involves working one-on-one with Pathfinder students and residents. To test a new mentoring curriculum that will be part of the new Academy, a Leadership Week was held in March with students from Colgate’s Center for Outreach and Community Education. Six college students spent a busy week "buddied" with Pathfinder young adults.

"The six college students didn’t know what to expect working in partnership with their Pathfinder peers. Through rope climbing, photography classes, pizza cook-offs and team-building activities, all of the students came away with new understandings about abilities, challenges and friendships," said Donna Maranzana, the Academy’s Lead Instructor.

"Leadership Week is an example of using the resources of the Pathfinder community—stakeholders, the programs, and our unique culture, and aligning those with current trends and needs of the greater disabilities community," concluded Ms. Stepowany.

"Our continued focus is to collaborate with partners and build capacity internally, and to develop external resources, so that Pathfinder is ever relevant and involved. That’s an exciting and hopeful development to be part of. That is the way of the future for the Kennedy Willis Center and Pathfinder Village."

Another important undertaking was that of Intern Hannah Sosland, a fellow from the Upstate Field School at Colgate. Mentored by staff, Hannah helped develop the case statement for Pathfinder’s new Otsego Academy, a post-secondary program for young adults living with intellectual disabilities. Her research showed the need for a post-secondary vocational education program for students who have graduated from high school, but need additional training to enter the workplace.

"Pathfinder is hoping to prepare students for successful employment following the completion of their Otsego Academy program," said Hannah. "My role was to research different aspects to support the program design and develop curricula."

Spending time at the Village allowed Hannah to try other activities too. "I enjoyed the mentoring program in which I spent one-on-one time with a student in the garden, and the Resident Advisory Committee meetings where residents learn about advocacy for themselves and their friends," she said.

Spending time at the Village allowed Hannah to try other activities too. "I enjoyed the mentoring program in which I spent one-on-one time with a student in the garden, and the Resident Advisory Committee meetings where residents learn about advocacy for themselves and their friends," she said.
Kennedy Willis Center Funds

These funds were established in tribute of the following people and organizations by generous donors so that the Village’s outreach and education center may assist families and professionals who seek hands-on education, counseling, or research information on Down syndrome.

- At-A-Glance
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Mr. and Mrs. Craig H. Van Cott

Shaun Ross and Tianyi “Tony” Wang, a Colgate student from Jilin, China, teamed up during the Master Chef pizza cook-off during Leadership Week. The chefs, mentored by Rosario Baio of New York Pizzeria, New Berlin, were pleased with their masterpiece pizzas.
**Fulfilling a covenant with families ...**

**The Village Aging Initiative**

During 2013, Pathfinder Village focused its energies on enhancing programs to support seniors living with developmental disabilities. The Aging Initiative includes major renovations at Chenango House, offering an onsite alternative adult day program, and providing comprehensive staff training focused on the needs of older individuals.

"Legacy" is a common thread for the Aging Initiative, as major funding for these projects came through commitments inspired by the lives of remarkable visionaries. Indeed, the entire program was started through a legacy gift announced in 2010, a $1 million challenge to support aging programs from Jane Hamilton Warner and Edward Klees, in memory of Jane's mother, Jane Davey Hamilton and her brother, Peter Hamilton, a former resident.

**Chenango House**

Chenango House was built in 1989 as the home for the Village’s aging and medically fragile population. Renovations there began in August 2013 after several years of fund raising. The work included an improved fire supression system, a new medical administration room, fully renovated bathrooms and public spaces to better support residents in their daily care. These renovations were supported by the Gladys Brooks Foundation, the J.M. McDonald Foundation, and gifts from Village friends and families.

Undoubtedly, Gladys Brooks Thayer, who died at age 94 in 1976, never heard of Pathfinder Village. But as the benefactress of the arts, hospitals, and of organizations to help underprivileged youths, she made many contributions to the public good during her life. That commitment continues through the Brooks Foundation, which specifically funded many of the updates at Chenango.

Another important donor is the J.M. McDonald Foundation, named after a 20th century retailing pioneer who helped build the J.C. Penney chain. Through his work establishing a factory in Cortland, he came to love central New York, and operated a prominent Guernsey farm here during his retirement in the 1940s-50s. He established his Foundation to support projects focused in education, the humanities, health, and a variety of social and human services.

**Anne's Room**

Chenango House can be very busy on any given day, and a new activity room was planned as a semi-private area for resident therapy and enrichment activities, to create a family-like atmosphere during meals, and to provide a comfortable space where residents could meet visitors.

This room was built through the support of the Bendann family of Baltimore, who first came to know Pathfinder through a performance of the Village Hand Bell Choir many years ago at The Farmers' Museum, Cooperstown. Anne Duffy Bendann, an interior designer and a strong advocate for women's issues, developed a strong affinity with the residents,
and wished to remember them through her estate. Upon Anne’s death in 2013, her husband, Lance, sought to honor her by sponsoring the new activity room.

**THANKS MOM!**

The concept of legacy isn’t singular to estate gifts. Members of the Mary A. Shafer family honored their matriarch by supporting renovations for the Village’s new alternative adult day program. Operated with The Arc-Otsego, the program provides fulfilling education and social activities for Pathfinder residents and others, who for medical, aging or other reasons, aren’t able to ride to distant program sites.

Dr. Edward A. Shafer, chief executive officer at Pathfinder from 2003 to 2009, knew of the need for the day program, and worked with his five siblings, their spouses, and grown children, to help renovate a former rental home into a welcoming program space.

“My brothers, sisters and I have pursued careers in education or law, and have been committed to public service. That commitment to service and action comes from somewhere … it was learned not from words, but by deeds. That brings us to our mother, Mary,” said Dr. Shafer during the dedication. “Mary’s been a nurse, teacher, political activist, a member of the town council, and an advocate for children. We learned from her and became a legacy and example to her grandchildren and her great-grandchildren. We honor her through a gift to my friends at Pathfinder, who as they age will have a thoughtful day program that offers the care and dignity that all people deserve … it’s our gift to her in recognition of her gifts to us.”

**A LEGACY OF LEARNING**

Not all legacies are tied to individuals: Through the years, Pathfinder Village has enjoyed the support of businesses that have embraced our mission. In 2013 the Utica National Group Foundation presented a grant to support the Staff Education Program in Aging, which provides vital training for direct care staff and supervisors.

“Our training program in aging may be the most important contribution we offer to the developmental disabilities field; it can be a model for other agencies throughout the country,” said
CEO Paul Landers. "Our focus is to provide practical training in enhanced daily care, medication administration, behavior tracking, health reporting, palliative care and other topics. Direct care staff play an important role in the medical field. They are the 'boots on the ground' in a team of professionals committed to providing quality supports for older persons."

**AGING INITIATIVE FUNDS**

- Chenango House Fund*
- Jane Davey Hamilton Aging Endowment
- Staff Aging Education Fund*
- Village Day Program Fund*

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Summer Fun: Annie Joyce and Linda Avason enjoy an outing at Goldpetals Barn during Camp Pathfinder in 2013. Camp not only offers fun field trips, it also provides opportunities for independence and to forge lasting friendships.
William F. Streck, MD, will retire in July 2014 as the president and chief executive officer of Bassett Healthcare Network, Cooperstown, following 30 years as a leader in promoting rural, community-based care. Dr. Streck is acknowledged as the visionary behind central New York's premier healthcare delivery organization, which is seen as a model in today’s complex world of patient care.

From 1995, Dr. Streck also served as chair of the Board of Directors for Pathfinder Village. He has guided and will continue to guide our development through that same passion for providing quality care to individuals in innovative ways.

Thank you, Dr. Streck, for your legacy of service that has led to improved care and healing for countless individuals.
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In 2014, we plan to expand the Pathfinder Bakery & Café, to accommodate a full array of services, provide better job training opportunities, and to better serve you, our loyal customers.

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